

Development of marketing positioning of the pilotless bus in the Russian market

Anna Gorokhova and Andrey A. Efremov

EasyChair preprints are intended for rapid dissemination of research results and are integrated with the rest of EasyChair.

February 19, 2020

Development of marketing positioning of the pilotless bus in the Russian market

Anna E. Gorokhova – Andrey A. Efremov

Abstract

In paper technique of development of pilotless bus marketing positioning in the Russian market will be offered. The technique consists of 4 stages: a research in positioning; determination of key properties of pilotless bus, company, market; definition of the development directions of the pilotless bus; comparative assessment of positioning options.

Key words: pilotless bus, positioning, marketing, consumer perception

INTRODUCTION

Now innovations act as a significant source of competitive advantages of the companies [1, 3]. However development and removal on the market of innovations have high risk [2, 7]. One of the directions of innovative activity risk reduction is development of marketing ensuring commercialization of innovations [5]. In this paper will measures for development of positioning of the pilotless bus in the Russian market are proposed.

In Russia the idea of development of the pilotless bus arose in 2015, and several companies became interested in this innovation: automobile corporation "KamAZ", BMG subsidiary (Bakulin Motors Group) - "Volgabus" and also state scientific center of the Russian Federation NAMI.

Due to the emergence of a new prototype of the NAMI pilotless bus, it is expedient to carry out the analysis of external and internal factors on removal on the market of this product for the purpose of detection of competitive advantages of the NAMI company before producers of analogs.

The main competitor on release of pilotless buses of the NAMI company is the BMG subsidiary (Bakulin Motors Group) with the commodity brand "Volgabus" - "Matrëshka M2B8"(Volgabus (BMG).

DEFINITION OF THE CURRENT MARKET POSITION

For development of positioning of the pilotless bus it is necessary to characterize the current market position and to define key drivers of the market in comparison with competitors. It will allow to reveal successful points of differentiation of goods which in the subsequent can become starting points in positioning of a brand [4, 6].

For NAMI the main and only competitor on creation of a similar product in the Russian market is the Volgabus trademark (Bakulin Motors Group) with the pilotless bus "Matrëshka M2B8" [5]. A. Bakulin became the founder of this company on production of buses, spare accessories, and also pilotless bus. The company is founded relatively recently since 2014, but could already win a considerable share in the market of public transport.

It is necessary to determine by the first step in creation of process of positioning of a brand the current position and the relation of consumers to the NAMI company and the Volgabus trademark. For this purpose it is necessary to define the relation of target audience to the NAMI and "Matrëshka M2B8" pilotless buses. We will carry out this analysis by poll of alleged target audience with visual representation of NAMI and "Matrëshka M2B8" pilotless

buses and the description of the key technical parameters of a product. Later we will ask to describe the seen product 7-10 words. The following results were received:

- NAMI pilotless bus: The modern economic product intended for safe transportation of passengers;

- "Matrëshka M2B8" (Volgabus (BMG): Robotic known brand of the modern qualitative pilotless bus.

DETERMINATION OF KEY PROPERTIES OF PILOTLESS BUS, COMPANY, MARKET

The second step in creation of goods' positioning is determination of the main properties in the industry. It is necessary to make four lists of properties of the pilotless bus:

- market properties of goods this type of properties is obligatory for each product in the market;
- properties of goods of the company are priority properties which are possessed by the pilotless bus of NAMI;
- properties of goods of the competitor are priority properties which are possessed by the "Matrëshka M2B8" pilotless bus;
- properties from consumers are the main characteristics of a product which are priority for target audience.

Let's define the realized need for purchase (table 1).

Table 1

Properties of goods in the market	Requirement			
Design	Esthetic requirement, need for beauty			
Low cost	Economic investment			
Modular platform	Multipurpose applicability			
Independent operation	Main technical base			
Existence of modifications	Multipurpose applicability			
Passenger capacity	Efficiency of invested funds			
Safety	Need for safety			
Service	Need for the loyal attitude towards the buyer			
Quality	Need for safety			
Multipurpose equipment	Main technical base			
Comfort	Efficiency of invested funds			
Operation of the car in severe weather conditions	Multipurpose applicability			
Accumulator charge time	Main technical base			

Definition of realization of basic needs of the client upon purchase of the pilotless bus

Fast reaction to breakage	Efficiency of invested funds
Course stock	Main technical base
Existence of equipment for persons with limited opportunities	Multipurpose applicability, social requirement
Maximum speed of the movement	Efficiency of invested funds
Loading capacity	Main technical base

It is developed by authors

Further it is necessary to analyse how it is possible to improve the NAMI pilotless bus before his competitor. The following directions of improvement of the pilotless bus were revealed:

- <u>For excursions</u>: Introduction of a system of the audio-guide (for foreign citizens the translation of information by means of the built-in earphones near each seat);

- Equipment by the solar battery, as additional charge of energy;

- Introduction of a system of the wireless Internet (Wi-Fi).

After definition of possible improvement of a product it is necessary to define the possible problems interfering purchase of the pilotless bus. For this purpose we will answer three key questions:

- 1. How do competitors solve these problems?
- 2. Whether is there an opportunity to take the leading position at the solution of this problem of your company?
- 3. Whether will there be for the target consumer a solution of this problem significant?

In table 2 it is representable the received results.

Table 2

Requirements and problems of target audience	Do the current players of the market solve this problem? Whether leadership in a solution is possible?		Whether can be a differentiation point?
Emergence of sudden obstacles	yes	yes	yes
Quick response to road accident	yes	no	no
Responsibility for incident	no	yes	yes
Small passenger capacity	no	yes	yes
Existence of security aids for children	no	yes	yes

Versions of the solution of needs of the consumer

It is developed by authors

DEFINITION OF THE DEVELOPMENT DIRECTIONS OF THE PILOTLESS BUS

Having defined differentiation points in versions of the solution of need of the consumer, it is expedient to find such points of differentiation which will promote use of the NAMI pilotless bus in some concrete situation. For this purpose we will define all possible situations and ways of use of the pilotless bus. Results of a research are reflected in tables 3-5.

Table 3

Differentiation by a method of use of goods						
Method and situation of emergence of requirement / use of goods	Whether competitors can solve the need for each situation in the best way?	Whether can be a differentiation point?				
Use of pilotless transport in winter conditions	no	yes				
Transportation of passengers at the big airports	This application is not considered by the competitor	yes				
Transportation of employees in large enterprises	Is not present / the solution of requirement is identical among competitors	no				
Transportation of passengers in large hospital complexes	This application is not considered by the competitor	yes				
Transportation of passengers across public roads	yes	no				
The large educational institutions having the isolated territory with a large number of buildings and constructions (campuses)	This application is not considered by the competitor	yes				
Theme parks (amusement parks, zoos, etc.)	This application is not considered by the competitor	yes				

Differentiation by a method of use of goods

It is developed by authors

Table 4

Option of leadership in market properties					
Market properties of goods	Whether will be valuable to the consumer if the product carries out this property best of all?	Whether there are goods realizing this property it is the best of all?	Differentiation point		
Low cost	yes	no	yes		
Passenger capacity	yes	no	yes		

Safety	yes	no	yes
Quality	yes	yes	no
Fast reaction to breakage	yes	no	yes
Maximum speed of the movement	yes	no	yes
Loading capacity	yes	yes	no

It is developed by authors

Table 5

Positioning option on distinctive characteristics					
Unique properties of a product	Differentiation point				
Operation of the car in severe weather conditions	yes	yes			
Existence of equipment for persons with limited opportunities	yes	yes			

It is developed by authors

COMPARATIVE ASSESSMENT OF POSITIONING OPTIONS

Thus, having carried out the detailed analysis on positioning of goods in the market, with definition of points of differentiation we will consolidate the obtained data in one table 6, and by means of an expert method of estimates, based on the allocated points of differentiation of goods, we will define the importance of the marked-out criteria for target audience. This work is carried out not only for definition of mainly significant positions of goods, but also for identification of a further vector of development of the NAMI pilotless bus.

Table 6

Assessment of options of priority properties of positioning of the pilotless bus

Properties of priority proper	Trust	Long term	Uniqueness	Memorability	Emphasizes properties of a product	Meets needs of target audience	Total point
Options of improvement of commodity category							
Introduction of a system of the audio-guide (for foreign citizens the translation of information by means of the built-in earphones near each seat)	2	3	3	3	1	2	14
Equipment by the solar battery, as additional charge of energy	2	3	3	2	1	2	13
Requirements and problems of target audience							

2	3	1	1	2	2	11
3	2	2	2	2	3	14
1	3	2	2	3	3	14
3	3	3	2	2	3	16
rgence	of re	quirer	nent / ı	ise of goods	5	
2	3	2	1	1	2	11
2	2	3	2	1	2	12
3	2	3	2	1	2	13
3	3	3	2	1	2	14
operti	es of	goods				
3	2	2	3	3	3	16
3	3	2	2	3	3	16
3	2	2	2	2	3	14
2	2	1	2	3	3	13
Unique properties of a product						
2	3	2	1	1	2	11
3	3	3	3	2	3	17
	3 1 3 rgence 2 2 3 3 3 3 3 3 2 perties 2	3 2 1 3 3 3 rgence of re 2 2 3 2 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 3 2 2 2 2 2 2 3 2 3 3 2 2 3 3 2 2 3	3 2 2 1 3 2 3 3 3 rgence of requirer 2 3 2 2 3 2 3 2 3 3 2 3 3 2 3 3 2 3 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 2 2 1 ortices of a 2 3 2 2 3 2	3 2 2 2 1 3 2 2 3 3 2 2 3 3 3 2 3 3 3 2 3 3 2 1 2 3 2 1 2 3 2 1 2 3 2 3 3 2 3 2 3 3 3 2 3 2 2 3 3 2 2 3 3 2 2 3 3 2 2 3 3 2 2 2 3 2 2 2 3 2 2 2 3 2 2 2 3 2 1 2 2 3 2 1 2 3 2 1 <	3 2 2 2 2 1 3 2 2 3 3 3 2 2 3 3 3 3 2 2 rgence of requirement / use of goods 2 3 2 1 2 3 2 1 1 2 3 2 1 1 3 2 3 2 1 3 2 3 2 1 3 3 3 2 1 3 3 3 2 3 3 3 2 2 3 3 3 2 2 3 3 2 2 3 3 3 2 2 2 3 3 2 2 3 3 3 2 2 3 3 2	3 2 2 2 2 3 1 3 2 2 3 3 3 3 3 2 2 3 3 3 3 3 2 2 3 3 3 3 3 2 2 3 3 rence of requirement / use of goods 1 2 2 3 2 1 2 2 3 2 1 1 2 2 3 2 1 2 3 2 3 2 1 1 2 2 3 2 1 2 3 2 3 2 1 2 3

It is developed by authors

For carrying out the final analysis of positioning of goods and identification of the priority directions of development of the pilotless bus the group of target consumers to whom the list of the revealed properties of goods was submitted was invited, and it is offered to estimate each parameter on three to a ball scale. By results of poll of the concept (property) which gained the greatest number of points are for the consumer the most effective and important when choosing purchase of the pilotless bus. Properties which gained least of all points by results of poll can become for the company a vector for their development and improvement.

Thus, the main priority properties which the pilotless bus has to possess are:

- Existence of a system of the audio-guide (for foreign citizens the translation of information by means of the built-in earphones near each seat) for pilotless buses on excursion trips;
- Existence of security aids for children;
- Use of the pilotless bus in large the educational institutions having the isolated territory with a large number of buildings and constructions (campuses);
- Low cost and safety of the incorporeal bus;
- Existence of equipment for persons with limited opportunities.

CONCLUSION

In paper the technique of development of marketing positioning of the pilotless bus in the Russian market is offered. The technique consists of 4 stages: a research of an initial situation in positioning of goods and its perception by consumers; determination of key properties of goods, company, market; definition of the directions of development of goods; comparative assessment of various options of positioning of the pilotless bus. This technique allows to reveal successful points of differentiation of the pilotless bus which in the subsequent can become starting points in positioning of a brand. The main priority properties which the pilotless bus has to possess will be as a result defined.

REFERENCES

[1] Byun, J., Sung, T.-E., & Park, H.-W. (2017) Technological innovation strategy: how do technology life cycles change by technological area, *Technology Analysis and Strategic Management*, pp. 1-15. Article in Press. https://www.scopus.com/inward/record.uri?eid=2-s2.0-85014573371&doi=10.1080%2f09537325.2017.1297397&partnerID=40&md5=f1cbaa 8c8e58ced39a5bffce20e2fca2

[2] Carayannis, E., & Grigoroudis, E. (2014). Linking innovation, productivity, and competitiveness: implications for policy and practice. *Journal of Technology Transfer*, 39(2), 199-218.

[3] Frattini, F., De Massis, A., Chiesa, V., Cassia, L., & Campopiano, G. (2012) Bringing to market technological innovation: What distinguishes success from failure regular paper, *International Journal of Engineering Business Management*, 4 (1), pp. 1-11. Cited 2 times. https://www.scopus.com/inward/record.uri?eid=2-s2.0-84867584419&doi=

10.5772%2f51605&partnerID=40&md5=d70e7226eafc96749a66c443ea1e5f9f.

[4] Onetti, A., Zucchella, A., Jones, M.V., & McDougall-Covin P. P. (2012) Internationalization innovation and entrepreneurship: business models for new technology-based firms, *Journal of Management & Governance*, vol. 16, no. 3, pp. 337-368

[5] Official site of the Volgabus company [Electronic resource]. – Access mode: URL: https://www.volgabus.ru/. Date of access: 15.04.2018

[6] Šikýř, M., & Šafránková J. M. (2016). The Challenges of Employability of Management Students. In Loster, T., Pavelka, T. (Eds.), *The 10th International Days of Statistics and Economics*, (pp. 1787–1796). Retrieved from https://msed.vse.cz/msed_2016/article/130-Sikyr-Martin-paper.pdf

[7] Zemlickiene, V., & Maditinos, D.I. (2012) Marketing strategy formulation for innovative product development process [Marketingo strategijos formavimas inovatyvaus produkto kūrimo procesui], *Business: Theory and Practice*, 13 (4), pp. 365-374. https://www.scopus.com/inward/record.uri?eid=2-s2.0-84873727484&doi=10.3846%2 fbtp.2012.38&partnerID=40&md5=5439c1d37f313f15c1934761d40f2462

Contact

Anna E. Gorokhova Moscow polytechnic university, 107023, Moscow, Bolshaya Semenovskaya str., 38, Russian Federation agor_80@mail.ru

Andrey A. Efremov Moscow polytechnic university 107023, Moscow, Bolshaya Semenovskaya str., 38, Russian Federation a.a.efremov@mospolytech.ru